Dr. Karl Schäcke

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PROFILE:

As an inspirational and people focused Managing Director, C-Suite Officer and leader, I have a sharp eye for a business deal. I am highly entrepreneurial and an experienced Board Member with exceptional operational skills, a demonstrated agility and thorough understanding of what is required to make a business work while delivering strong value creation for shareholders. In my experience I have seen myself involved in many different types of business and I am passionate about operational efficiencies across all disciplines. I have a track record of growth, earnings improvement and PMI.

SKILLS:

- ♦ Strategic Capability ♦ Growth Mindset ♦ Results Driven ♦ Business Transformation ♦ Disruptive Thinking ♦ Agility ♦
- ♦ Negotiation ♦ Keynote Speaker ♦ Corporate Governance ♦ Clear Communication Change Management ♦ Culture Shaping ♦
 ♦ Collaboration ♦ Due Diligence ♦ Sustainable Practices ♦ Networking ♦ Stakeholder Management ♦ Board Member ♦

ACHIEVEMENTS:

- As Managing Director, I led the scaling of the group to double in two years while being an EBIT margin engine by performing a successful purchasing programme simultaneously. After 4 years, achieved 3x revenue and 4x EBIT.
- As CEO of Rudolfinerhaus, I convinced our shareholders to participate in a huge investment programme having achieved a 25% increase in EBIT while reducing capital employed by one third.
- Developed and delivered a strategy to save a NPL Loan for a bank. K-Uni Group was in distress, in an advisory capacity, I took on a full operational review of the business and put the company back in profit within 2 years and rolled out a growth programme enabling it to scale as per the exit strategy 4 years later.
- At Verbund International, I saved more than €400M by undergoing a safeguarding and arbitration process and disposing of challenging assets.
- I have raised up to €10M in Austria for various investment projects in real estate and industry using personal funds and professional contacts.

PROFESSIONAL EXPERIENCE:

Jan 22– now	Montana Aerospace AG / Energy Division: CEO ASTA Group
	Responsible for developing value chain further and realizing synergies in the group worldwide. (Additional functions are R&D, Sales)
Nov 21– Dec 22	Montana Aerospace AG / Energy Division: ASTA Group CHIEF OPERATING OFFICER, Oed Responsible for developing value chain further and realizing synergies in the group worldwide.
	(Functions are: manufacturing, purchasing, quality, SCM, HSE, IT, business development)
Jul 20– Nov 21	EvoCare Holding AG MANAGING DIRECTOR & INVESTOR, Vienna. Responsibility for identifying and start up in relevant key markets in Europe (Sales & Operations).
Apr 15–Dec 19	 K-Uni Group – NON-OPERATING BOARD MEMBER, Villach. Restructuring of NPL for Austrian Bank and advisory in respect of controlling and reporting, sales strategy, and operational efficiency.
Apr 16–Oct 18	<u>Rudolfinerhaus</u> Privatklinik GmbH, Vienna. CHIEF EXECUTIVE OFFICER / CFO
	Execution of earning improvement programme to stay independent, CE optimisation, Sales and Marketing strategy, Portfolio strategy.
Nov 10 – Apr 15	Verbund International France: Poweo SA, Poweo Production SAS, Paris, France.
	CHIEF OPERATION OFFICER / CHIEF RESTRUCTURING OFFICER / CFO
	Retail, Trading, Renewable portfolios, CCGTs, Comex Member.
	Restructuring, disposal of all assets (various vendor due diligences and sales process leads), for preparation: leading a safeguard process, managing arbitration process).
Apr 08– Present	Inspiro Management und Beteiligungs GmbH, Vienna

Dr. Karl Schäcke Mödling, Austria





	MANAGING PARTNER
	Inspiro is an operational and management company involved in management assignments, Private Equity Investments (with partners) and selected managerial and advisory work.
Apr 08-Nov 10	Eucoma Holding GmbH, Vienna, Austria. PARTNER ❖ Evaluation of and investing into SMEs (distressed)
	Private equity investments such as (selection)
	 Outimex AG. Exit to PE (2008-2012). Strategic new orientation, rental business for earning improvements.
	 Kuvag Gmbh. (2011-Present) NON-OPERATING BOARD MEMBER, SHAREHOLDER Advisory work in respect to various functions, sales strategy, and operational efficiency.
	Other projects include Various due diligence work in manifold industries in SME
	Advisory work such as (selection)
	 Verbund AG: Purchasing program comprising about € 300 ml, savings added up to 5% (2008-2009) Leitz Gmbh: Sales strategy and Operational Efficiency programme (2009) Ökostrom AG: Strategy development and implementation (2011-2013) Penz GmbH: Strategy assessment, Business planning (2015)
Apr 04 – Apr08	 Palfinger AG: , Salzburg MANAGING DIRECTOR – Global Operations Management Growth situation: Revenue x3, EBIT x5, Shareprice +1600%. Groupwide function (Strategic Purchasing, SCM, Cost Improvement, Quality). Financial operational reporting and controlling. Global new structure, upscale programme, M&A/PMI, turnarounds. Acting as Managing Director 04 – 06 for Palfinger Produktionstechnik GmbH.
Apr 04 – Apr0	 A.T.Kearney Ges.m.b.H., Vienna Member of the Management Team, ASSOCIATED PARTNER (PRINCIPAL) European Core Team Member Energy/Process Industry/Utilities. Program-management and turnaround management in different industries (Private Equity, construction engineering, automotive, machinery construction).
Nov 96 – Jun 00	 KPMG Consulting GesmbH, Vienna CONSULTANT to MANAGER (Nov 96-Jun 00) Manager in the field of Strategy & Customer Care Solutions, Sales Force optimisation.
Apr 93 – Dec 96	<u>Schäcke</u> Elektrohandelsges.m.b.H., Vienna (now <u>www.rexel.at</u>) PROJECT MANAGER to MANAGING DIRECTOR (Shareholder: family Ertl/Schäcke), Advisory Board Member.
Mar 01 - Present	Ertl Liegenschaftsverwaltungsges.m.b.H. Shareholder, Managing Director (temp.), real estate, various investment projects and renegotiations.
EDUCATION & TR	AINING:
May 94 – Nov 96	Johannes Kepler University, Linz, Austria Doctorate in Business Administration, Prof. G. Reber – Systemic Consulting & Organisational Learning.
Sep 92 – Feb 93	Rotterdam School of Management, Rotterdam, Netherlands Participant in the IMScEC Programme – International Management Programme.
Sep 88 – Apr 94	Vienna University of Economics & Business Administration – 'Magister of Business Administration'
Sep 80 – Jul 88	Aloisianum, Linz, Austria (Private Grammar School)
PUBLICATIONS & LECTURES:	Lecturer Vienna University of Economics and Business Administration (Prof. Speckbacher): M&A and PMI. Lecturer Johannes Kepler University, Linz (Prof. Feldbauer-Durstmüller): Restructuring. Various Articles, various Speeches at conferences and keynote speaker.
LANGUAGES:	German (Native), English (Fluent) French, Dutch & Spanish (Basics).
INTERESTS:	Ski touring, mountain skiing, various mountain and water sports, classical music and reading.